ASHA

ANNUAL REPORT

2025–2026

Standing with Communities.
Building Futures.



HOPE IN ACTION SINCE 1988

ASHA

Hope in Action Since 1988

For nearly four decades, Asha has walked alongside families living in Delhi's slum communities, working together to build healthier lives, expand opportunity and create lasting change.

What began with one doctor responding to a cholera outbreak has grown into a community-led movement that has touched more than one million lives.



1 MILLION+

LIVES REACHED



100+

SLUM COMMUNITIES ACROSS DELHI



> "Lasting transformation happens when people are valued, trusted and given the opportunity to shape their own future."

Standing with Communities. Building Futures.

For nearly four decades, Asha has walked alongside the urban poor—listening, learning and growing together.

I continue to be inspired by the resilience, kindness and dignity of the people who continue to shape this journey and who remain my greatest teachers.

This year, we initiated our work in **Lal Bagh**, one of Delhi's most marginalised communities. We launched the Early Childhood Nutrition Programme in **Zakhira** and **Mayapuri**.

We celebrate the promise of young lives. **Surbhi** recently left for Australia to begin her Master of International Relations at the University of Queensland.

We were honoured that the Australian Minister for Education, **Jason Clare** recognised Asha's work and asked us to share our journey with his government colleagues.

None of this would be possible without our committed team, our community leaders, our Ambassador Alumni and our partners and friends across the world.

Together, we are building stronger, healthier and more self-reliant communities.

Let us keep the Asha Way of Life at the centre of all we do.



Surbhi's Journey of Promise

From Mayapuri to the University of Queensland, Surbhi's journey is a testament to what becomes possible with opportunity, mentorship and unwavering determination.

She has recently left for Australia to begin her Master of International Relations at the University of Queensland.

We look forward to the difference she will make in the world.

Dr Kiran Martin

OUR STORY

From a Crisis to a Movement

Some organisations begin with a strategic plan. Asha began with a crisis.

In 1988, a devastating cholera outbreak swept through one of Delhi's slum communities. As a young paediatrician, Dr Kiran Martin entered the settlement to care for sick children and their families. There was no clinic, little infrastructure and only a handful of medicines. Treatment began beside a dirty drain.

It soon became clear that illness was only one expression of a much deeper problem.

Unsafe water, poor sanitation, overcrowded homes, malnutrition, lack of education and insecure livelihoods were all connected. Treating disease alone could never bring lasting change.

Asha grew from that understanding.

From the beginning, the aim was not simply to provide services, but to work alongside people—helping communities recognise their own strengths, develop local leadership, claim their rights and become active participants in shaping their future.



Dr Kiran Martin with an elderly resident in an Asha community

Healthcare was joined by education. Women became community leaders. Children and young people became agents of change. Families gained access to banking and financial knowledge. Communities learnt to work with government to secure water, sanitation, roads and other essential services.

What began with one doctor and one community gradually became an integrated, community-led approach to overcoming poverty.

Today, Asha has reached more than one million people across over 100 slum communities in Delhi.

Nearly four decades later, much has changed. But the conviction that began Asha remains the same:

Lasting transformation happens when people are valued, trusted and given the opportunity to shape their own future.

OUR MISSION

To work with the urban poor to bring about long-term and sustainable transformation in their quality of life.

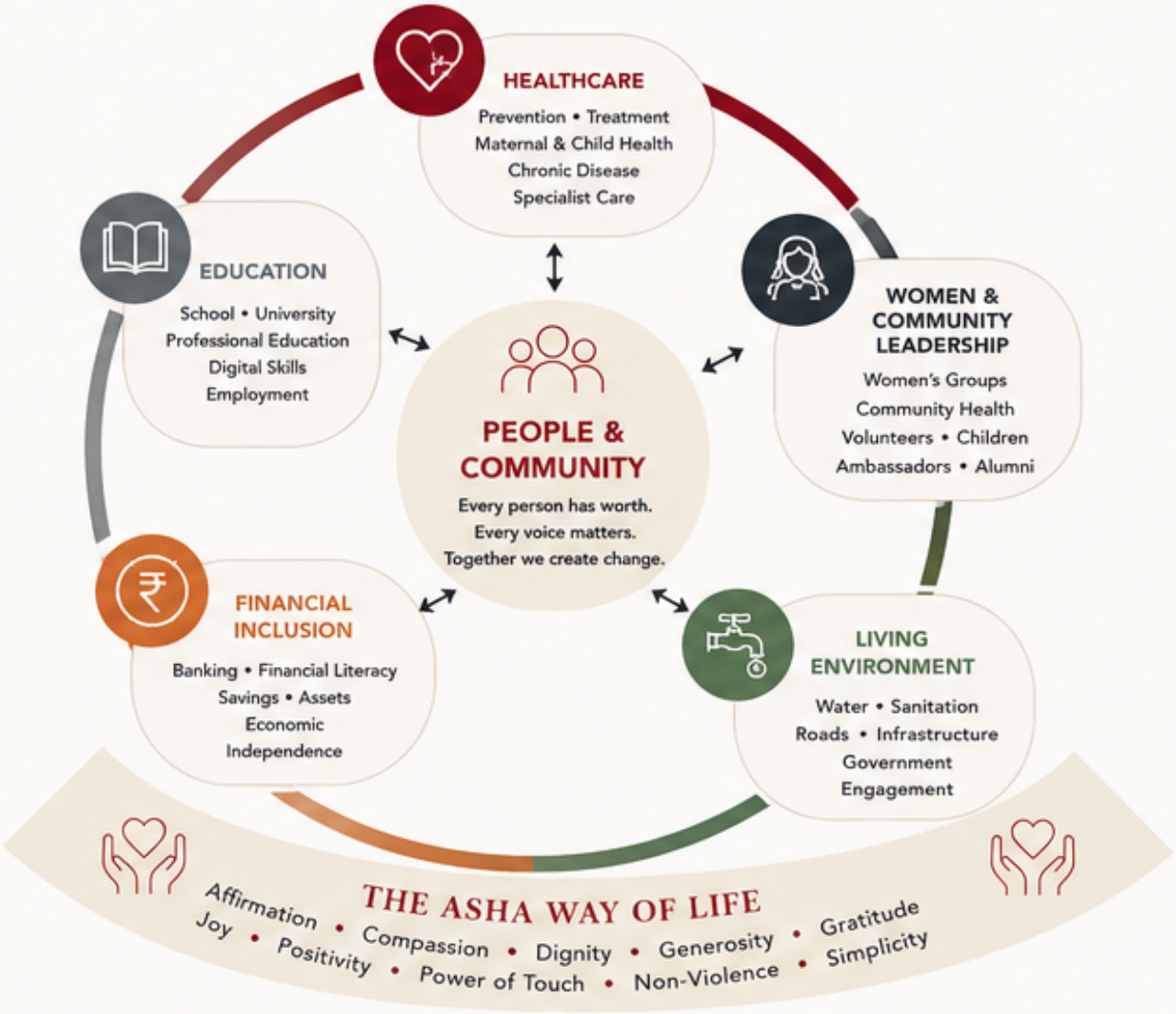
We pursue this through community-based healthcare, education, empowerment, financial inclusion and improvements to the living environment, grounded in the values of faith, hope and love.

THE ASHA MODEL

Change Begins With People

Poverty is rarely the result of a single problem. Poor health affects education. Limited education restricts employment. Financial insecurity affects nutrition and healthcare. Inadequate water and sanitation increase disease. And without strong community leadership, people can struggle to make their voices heard.

That is why Asha has never addressed these challenges in isolation.
At the centre of the **Asha Model are people and communities themselves.**



THE RESULT

- Healthier people
- Greater opportunity
- Stronger leaders
- More confident, self-reliant communities

Asha does not simply work in communities.
We work alongside people so that change increasingly comes from within.

The Asha Way of Life

Our Moral Compass. Our Identity. Our Promise.

> **"The Asha Way of Life is the soul of Asha. It calls us to recognise the preciousness of every human life and to turn compassion, gratitude and generosity into action. My deepest hope is that these values will not simply guide our work, but become the way we live and the legacy we pass to generations to come."**
>
> **Dr Kiran Martin**



The Power of Touch: care, dignity and belonging expressed through human connection.

A Living Culture, Not a Statement

At Asha, every programme is rooted in a shared set of values that shape not only what we do, but how we do it. For nearly four decades, these values have guided our leadership, our decisions and the relationships we build. The Asha Way of Life is not a philosophy displayed on a wall. It is practised every day - read, reflected upon, discussed and translated into the way people treat one another.

Values That Become Character

Gratitude letters, gratitude bands and words of affirmation make appreciation visible. Compassion asks us to notice another person's need. Generosity asks us to respond. Dignity insists that every person is precious, regardless of caste, religion, age, poverty or position. Repeated practice becomes instinct - and values become character.

Servant Leadership

One of its deepest expressions is Servant Leadership. Children, women, Community Health Volunteers, team members and leaders wash one another's feet as an act of humility and service. In that moment, distinctions of status disappear. Leadership is understood not as privilege, but as the willingness to serve.

Ten Values. One Way of Living.

AFFIRMATION • COMPASSION • DIGNITY
GENEROSITY • GRATITUDE • JOY
POSITIVITY • POWER OF TOUCH
NON-VIOLENCE • SIMPLICITY

Together, these values form Asha's moral compass: a shared promise to serve with humility, integrity, respect and love.

WHAT MAKES ASHA DISTINCT

We seek more than measurable outcomes. We seek compassionate leaders, responsible citizens and communities that care for one another. Success is also measured by the trust we earn, the relationships we build and the values that take root.

Passing Compassion Forward

When values are practised every day, they become a way of living.



Servant Leadership: Dr Kiran Martin washing the feet of an elderly man as an act of humility and service.



The Power of Touch: walking alongside elderly residents with care, dignity and companionship.

A Winter Act of Generosity

During Delhi's harsh winter, children from Asha's Bal Mandals and students in the Higher Education Programme noticed that several elderly people living alone had little protection from the cold. No one instructed them to respond. They simply decided that something had to be done.

Many came from families with very limited means. Yet they set aside small amounts from their own savings, gave up personal treats and together bought sweaters, shawls, mittens and socks for elderly neighbours.

They visited them, wrapped shawls around ageing shoulders, helped with warm socks, sat beside them, talked and listened. The deeper message was simple: you have not been forgotten. You are seen. You are valued. You are loved.

> **“Generosity is not measured by how much we possess, but by our willingness to share what we have.”**



Passing compassion forward: children bringing companionship, practical care and

From Practice to Instinct

The experience changed the children too. Values they had read and reflected upon each day had become instinctive: compassion became action, gratitude inspired generosity, and service became a natural way of living.

A Legacy Passed On

This is how the Asha Way of Life travels from one generation to the next. Children affirm one another. Women from different castes and religions lead together. Young people mentor those coming behind them. Graduates Pay It Forward. The measure of success is not only what changes around people, but what takes root within them.

This is the foundation beneath every Asha programme - and the culture that has changed all of us.

A Year of New Possibilities

This year was marked not simply by more activity, but by new doors opening - into communities, into universities, and into forms of care designed around needs we could see emerging.



LAL BAGH

Asha began a long-term journey in one of Delhi's most underserved settlements, starting with presence, listening, healthcare and the slow work of building trust.



EARLY CHILDHOOD NUTRITION

A new programme brought nutrition, health monitoring, early learning and parental guidance together during the years when a child's development is most vulnerable.



PROFESSIONAL EDUCATION

Asha widened pathways beyond conventional university degrees, helping talented students enter professional programmes that had previously been financially out of reach.



GLOBAL OPPORTUNITY

Surbhi received the UQ Asha Scholarship from Chancellor Peter Varghese AO and Vice-Chancellor Professor Deborah Terry AC, opening the way to postgraduate study at the University of Queensland.

One Asha. Connected Change.

Asha's strength lies in the way its work connects. Health, education, nutrition, community leadership, financial security and improvements to the living environment are not separate answers to poverty. They reinforce one another.

PEOPLE AT THE CENTRE

Dignity • relationship • community voice • shared responsibility

HEALTH

Care close to home

EDUCATION

Opportunity across life

NUTRITION

Stronger beginnings

COMMUNITY LEADERSHIP

Leadership from within

FINANCIAL SECURITY

Independence with dignity

LIVING ENVIRONMENT

Healthier places to live

Each dimension strengthens the others - creating change that is integrated rather than fragmented.

THE ASHA WAY OF LIFE

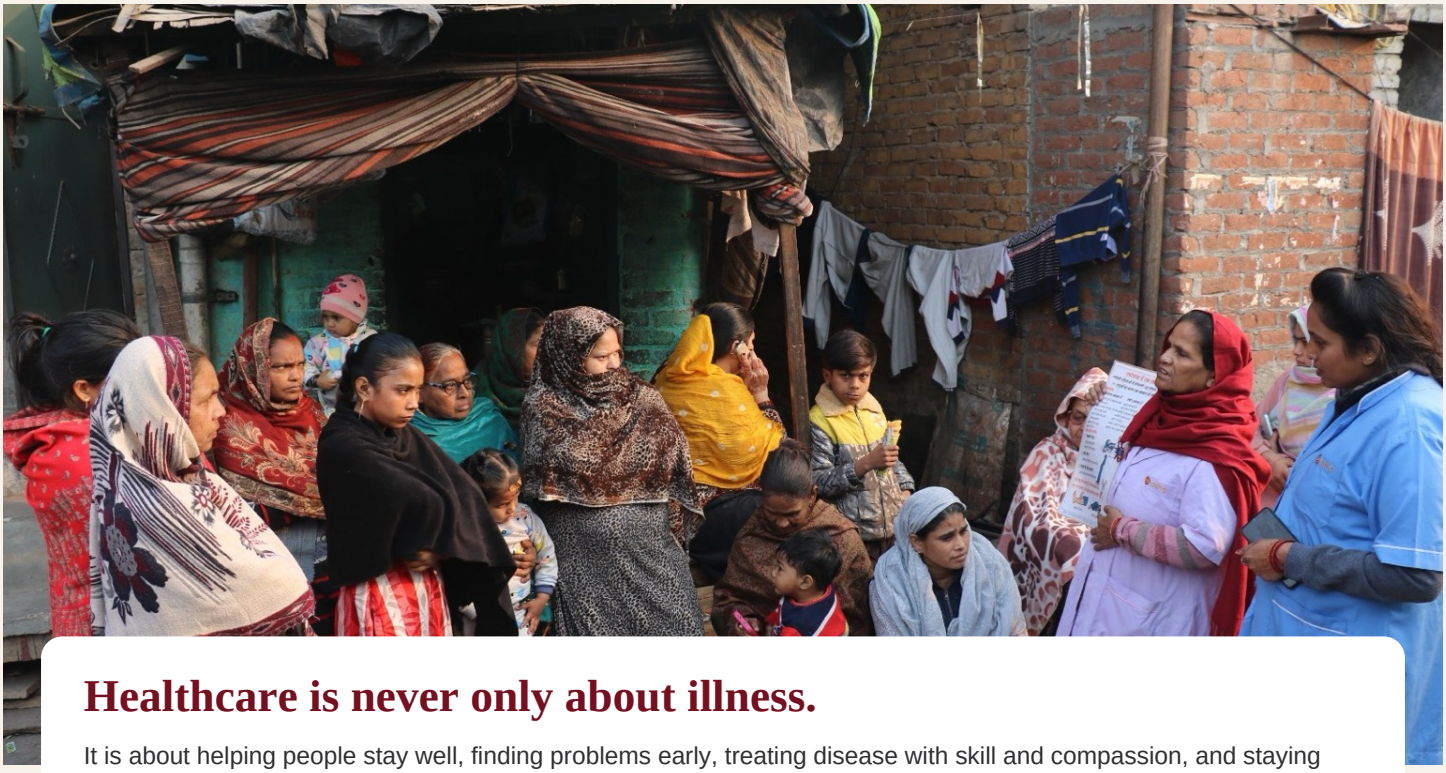
AFFIRMATION • COMPASSION • DIGNITY • GENEROSITY • GRATITUDE • JOY • POSITIVITY
POWER OF TOUCH • NON-VIOLENCE • SIMPLICITY

The values that shape how Asha listens, serves, builds trust and sustains change from within.

ONE ORGANISATION • ONE SET OF VALUES • CONNECTED CHANGE

Care That Reaches People Where They Live

Asha's largest programme brings prevention, treatment and follow-up into the heart of Delhi's slum communities.



Healthcare is never only about illness.

It is about helping people stay well, finding problems early, treating disease with skill and compassion, and staying alongside families through recovery.

1 **PREVENT**
Health education & prevention

2 **DETECT**
Screening & early diagnosis

3 **TREAT**
Primary & clinical care

4 **REFER**
Specialist care when needed

5 **FOLLOW**
Home & community follow-up

THE ASHA HEALTHCARE MODEL

Community Health Volunteers, experienced nurse practitioners, Asha clinics, the Polyclinic and a strong referral network work as one connected system. Care begins close to home and continues for as long as it is needed.

2025-26 PROGRAMME STATISTICS

TOTAL CLINIC CONSULTATIONS	MATERNAL CARE VISITS	MATERNAL DEATHS	UNDER-FIVE VISITS
150,000	3,100	None	5,600

INFANT MORTALITY RATE	CHRONIC DISEASE VISITS	DENTAL VISITS	PHYSIOTHERAPY VISITS
13 per 1,000 live births	1,780	1,040	4,695

Care Through Every Stage of Life

Maternal and child health sit alongside high-volume general outpatient care, bringing accessible clinical services close to families.

MATERNAL HEALTH

Safe mothers. Healthy beginnings.



Asha provides antenatal and postnatal care close to home, with regular maternal and fetal assessment, nutritional support and health education. High-risk pregnancies are identified early, followed closely and referred promptly for specialist or hospital care when needed. Continuity through pregnancy and after delivery helps protect both mother and newborn.



GEETA - WHEN TIMELY CARE MATTERED

After three stillbirths and a miscarriage, regular antenatal care through Asha identified high-risk problems and enabled urgent hospital treatment. She is now the mother of three healthy children.

CHILD HEALTH

Helping every child thrive.



Children receive regular under-five care including growth and developmental monitoring, nutritional assessment, immunisation support and treatment of common childhood illnesses. Asha teams identify faltering growth, malnutrition and other concerns early, counsel families, provide follow-up and arrange investigation or referral when a child needs a higher level of care.

Growth monitoring is part of regular under-five care.

GENERAL OUTPATIENT CARE

Accessible primary care for everyday and acute health needs.



Across Asha's community clinics, doctors and experienced Nurse Practitioners assess and treat thousands of patients with acute illness and everyday health problems. Care includes clinical examination, essential medicines, health education, follow-up and referral. Because services are embedded close to home, families can seek care early and receive continuity without cost becoming a barrier.

From Primary Care to Continuing & Specialist Services

Long-term disease management, diagnostics, dental care and rehabilitation extend Asha's community-based primary healthcare.

CHRONIC DISEASE MANAGEMENT

Continuous care to prevent complications.



People living with hypertension, diabetes, asthma, COPD and other chronic conditions receive screening, clinical assessment, medicines, counselling and planned follow-up. Blood pressure and other relevant parameters are monitored over time, adherence is reinforced, and Community Health Volunteers help patients remain connected to care. Those with poor control, complications or red-flag symptoms are identified for further medical assessment and referral.

THE ASHA POLYCLINIC

Diagnostics and additional clinical services.



The Asha Polyclinic strengthens the referral pathway for patients who require investigations or additional clinical assessment beyond the community clinic. Diagnostic and specialist services support timely diagnosis, treatment planning and onward referral when necessary, while maintaining continuity with Asha's community-based teams.

PHYSIOTHERAPY & REHABILITATION



Individual rehabilitation supports people with arthritis, fractures, stroke, spinal and other musculoskeletal or neurological conditions. Assessment, guided exercise and functional training aim to reduce pain, restore mobility and help people regain independence in daily life.

DENTAL SERVICES



Free dental assessment and treatment address pain, infection, dental caries, tooth loss and other oral-health needs that are often unaffordable for families living in poverty. Preventive advice, treatment and referral help preserve oral function and reduce avoidable suffering.

Opening Doors to Opportunity

Asha's education programme supports children and young people from the earliest school years through university, professional education, digital skills and employment. The aim is not simply access to education, but the opportunity to build a different future.



Asha's After-School Programme creates a supportive pathway for children to learn, progress and aspire.

100%	85%	164	>1,000
primary school enrolment	primary school completion	Delhi University admissions	children in After-School

A CONTINUUM OF SUPPORT

AFTER-SCHOOL PROGRAMME

Academic support, mentoring and encouragement for more than 1,000 children.

SCHOOL ACCESS & COMPLETION

Support with enrolment, the Economically Weaker Sections quota and sustained mentoring through the school years.

HIGHER & PROFESSIONAL EDUCATION

Pathways into Delhi University, IP University and vocational and professional courses.

DIGITAL SKILLS & EMPLOYMENT

Advanced IT training and an internship pathway that helps young people move from education into work.

Journeys of Opportunity

Behind every admission and internship is a young person whose path has been shaped by sustained support - from school, through higher education, and into the world of work.



REBECCA - FINDING HER PLACE

From the slum community to Jesus & Mary College

Rebecca entered Jesus & Mary College and has embraced university life with confidence. Alongside her studies, she joined the college chorus society - an opportunity that reflects how education can widen not only academic prospects, but a young person's sense of belonging and possibility. Asha's long-term support has accompanied her through the journey.





EHSAN - A PATHWAY TO A PROFESSION

Zakhira to a BCA degree

Educated in Hindi medium, Ehsan worked hard to make the transition to English-medium science, completed Class XII with a first division, and progressed to a BCA programme. He has achieved a 7.7 SGPA and now mentors younger students - passing forward the encouragement he received.

FROM EDUCATION INTO EMPLOYMENT



THE INTERNSHIP PROGRAMME

Established in 2012, Asha's Internship Programme bridges higher education and employment. Students gain professional exposure in corporate, development, education, financial and diplomatic settings, building the skills and confidence needed for the workplace.

500+ internships completed by the end of 2025

International Education

From Delhi's slum communities to some of the world's leading universities, Asha's international education pathway opens an opportunity once considered unimaginable.



Tripti and Fazia at the University of Sydney



Nancy at the University of Melbourne

A PATHWAY WITHOUT PRECEDENT

Asha identifies talented young people who have grown up in Delhi's slums and supports them through the demanding journey from school and university in India to postgraduate study overseas. Academic preparation, English-language support, applications, scholarships, visas and the transition to life abroad are accompanied

11 **STUDENTS TO DATE**

have progressed to international Master's study through Asha's education pathway.

PRESTIGIOUS UNIVERSITY PARTNERS

- University of Melbourne
- University of Sydney
- University of Queensland

MORE THAN A DEGREE

For these students, international education is not an isolated scholarship. It is the culmination of years of Asha's investment in education, mentoring and confidence-building. Students remain closely connected to Asha while overseas and are expected to return to India, bringing back advanced knowledge, professional skills and a widened sense of what is possible for the communities from which they came.

From the slum to the world - and back with knowledge, confidence and purpose.

Creating Pathways to Meaningful Careers

For many young people growing up in Delhi's slum communities, professional employment is the moment when years of perseverance, education and hard work translate into financial independence - opening opportunities that can transform entire families.

FROM GRADUATION TO A CAREER

Recognising that first-generation graduates often face significant barriers entering the workforce, Asha's Job Placement Programme combines career guidance, skills development, mentoring and employer engagement to help young people make a successful transition into work.

Preparation begins well before graduation. Students receive personalised career counselling and workshops in resume writing, interviews, professional communication, workplace etiquette, aptitude assessments, presentation skills and career planning.

Students also interact with professionals from banking, information technology, healthcare, education, journalism, diplomacy, management and the armed forces - gaining insight into workplace expectations and diverse career opportunities.

For young people unable to pursue university education, Asha connects students with vocational training and professional certification in trades such as elevator maintenance, air-conditioning and refrigeration repair, mobile phone servicing and other technical skills.



SUNNY

Executive Assistant to Deputy High Commissioner
Australian High Commission



SUMIT

Executive
Macquarie Global Services



ANNIE

HR Analyst
Wipro



GULABSHAH

Visa Officer
Embassy of Greece

OUR IMPACT | 2025-26

99% **OF ASHA GRADUATES GAINFULLY EMPLOYED**

- Employment across multinational companies, private enterprises, government agencies, schools, hospitals, diplomatic missions and development organisations.
- Young people also established successful self-employed technical businesses.
- Financial independence has enabled many families to improve housing and purchase two- and four-wheelers.
- Many graduates mentor younger students through Asha's Ambassador and Alumni programmes.

WHAT SUCCESS MAKES POSSIBLE

Today, Asha graduates contribute across corporate, public, education, healthcare and development sectors. Their achievements demonstrate how sustained opportunity can transform individual lives, strengthen families and widen what younger children in the community believe is possible.

Love and Lunch for the Elderly

Nourishing Health. Restoring Belonging.



For many older people living in Delhi's slum communities, ageing brings increasing hardship. Some are widowed or live alone, while others depend on families already struggling to meet their most basic needs. Poor nutrition, declining health and limited mobility are often accompanied by loneliness and the painful feeling that they have been forgotten.

Through Asha's Love and Lunch Programme, older people gather at Asha Centres to enjoy freshly prepared nutritious meals in an atmosphere of warmth, dignity and friendship. The programme is closely connected with Asha's healthcare services: participants receive regular health monitoring, free medicines, nutritional guidance and referrals when required. Those who are frail, unwell or unable to leave home receive meals and care at home.



STORY OF CHANGE

Angoori: No Longer Alone

Seventy-year-old Angoori lives alone in a one-room home in Ambedkar Basti. After a fall left her with a fractured arm, an Asha Community Health Volunteer discovered her situation. She began receiving nutritious meals, regular healthcare, practical help and companionship. When another fall later confined her to bed, meals were delivered to her home and Asha volunteers and children kept visiting. She still lives alone, but she no longer feels forgotten.

Early Childhood Nutrition Programme

Giving Every Child the Best Start in Life





The earliest years of a child's life are critical for physical growth, brain development and future learning. Yet children growing up in poverty frequently face inadequate nutrition, recurrent illness and limited access to the care and stimulation they need.

Asha's Early Childhood Nutrition Programme brings together nutrition, healthcare, growth monitoring, vitamin and micronutrient supplementation, early learning and parental education. Children receive freshly prepared nutritious meals five days a week, regular health assessments and careful growth monitoring. Play, storytelling, music and age-appropriate learning support cognitive, emotional and social development. Parents receive practical guidance on nutritious food, hygiene, childhood illness and responsive care, while children showing poor growth or illness receive additional support and follow-up.



STORY OF CHANGE

Anaya: Growing Stronger Every Day

Born weighing only 2.3 kilograms, Anaya struggled to gain weight during early childhood. After joining the programme, she began receiving nutritious meals including milk, eggs, fruit and porridge, together with essential vitamins and minerals. Her growth and health were monitored regularly while play-based activities provided a safe, stimulating environment. Gradually she gained weight, became more active and began reaching important developmental milestones.

Because everyone deserves the nourishment, care and support needed to live a healthier life.

Community Empowerment

Building Leaders. Strengthening Communities.

For nearly four decades, Asha has believed that lasting change begins within the community itself. The Community Empowerment Programme equips children, young people and women with the knowledge, confidence, skills and values to become active leaders in improving the places where they live.



Community women working collectively to secure and improve essential public services.

CHILDREN | BAL MANDAL

Children aged 6-13 build confidence, life skills and civic responsibility through learning, leadership activities and community action.

YOUNG PEOPLE | YUVA MANDAL

Adolescents aged 13-18 combine academic support, career guidance, digital literacy and service, preparing for higher education, work and responsible adulthood.

WOMEN | MAHILA MANDAL

Women develop leadership, advocacy and problem-solving skills, engaging government authorities to improve health, sanitation, education and infrastructure.





OUR IMPACT | 2025-26

37	1,200+	600+	32	1,100+
Bal Mandals	active child members	active adolescents	Mahila Mandals	active women members

LEADERSHIP IN ACTION In Chanderpuri, Bal Mandal children approached municipal officials over uncollected garbage. In Seelampur, children began cleaning a blocked lane themselves - learning that leadership begins with responsibility.

Building Financial Security and Independence

More than two decades ago, Asha partnered with the Ministry of Finance and nine nationalised banks to bring formal banking services into Delhi's slum communities. What began with access to bank accounts has grown into a programme focused on financial literacy, responsible saving, digital banking and greater household financial independence.



Women accessing formal banking services.



Shakeela at the fish business she built with access to formal credit.

HOW THE PROGRAMME WORKS

Through practical financial literacy sessions, families learn to manage household budgets, save regularly, use digital banking safely, access government financial schemes, avoid unnecessary debt and make informed financial decisions. Mahila Mandals play a central role, helping women build confidence in household financial planning.

STORY OF CHANGE

Shakeela: Investing in a Better Future

After displacement left her family without a stable home or income, Shakeela became active in Asha's Women's Group. With financial guidance she secured an initial bank loan of Rs 5,000, built a repayment record and later obtained Rs 45,000. She invested in a fish shop, educated all three children and built a permanent home. She continues to encourage other women to save, plan and use formal banking.

OUR IMPACT | 2025-26

- Strengthened financial literacy across Asha communities.
- Promoted regular saving, budgeting and informed financial decisions.
- Increased awareness and safer use of digital banking services.
- Supported women to take greater responsibility for household financial planning.
- Reduced dependence on informal borrowing.



Financial inclusion is about more than banking - it creates the means to build secure, independent futures.

OPENING NEW DOORS

Lal Bagh: Beginning a Journey of Change

BUILDING TRUST. UNDERSTANDING NEEDS. LAYING THE FOUNDATIONS FOR CHANGE.



Lal Bagh beneath the Delhi Metro viaduct - home to more than 6,000 people living with severe deprivation.

A New Relationship Begins

One of the significant developments of 2025-26 was Asha beginning work in Lal Bagh, one of Delhi's most underserved slum communities. This is the beginning of what Asha hopes will become a long-term relationship with families who have lived for years with severe poverty and inadequate basic services.

Living with Extreme Deprivation

Families live in fragile one-room shanties made from plastic sheets, tarpaulins, tin and discarded materials. Garbage, blocked drains and stagnant water surround homes. Public toilets are often unusable and safe drinking water is limited. Many residents survive by collecting and sorting recyclable waste, exposing them daily to dust, smoke, polluted waste and hazardous materials.

Women and Children

Many women are undernourished and anaemic while continuing to work, care for children and manage their homes. Some children are not enrolled in school; others attend irregularly. When daily survival dominates family life, education can easily become secondary.

Beginning with Trust

Asha's first priority has been to listen. The team has spent these initial months visiting homes, understanding concerns and building relationships with women, children, young people and elderly residents. Meaningful change can only begin when people feel respected, heard and confident that those walking beside them are committed for the long term.

> “
>
> **It is too early to speak of transformation. For now, one of the most important achievements is the trust that is beginning to grow.**

Why Trust Matters

Doors that were initially closed are opening. Families are beginning to approach the Asha team. Women are sharing concerns about their health and their children. Residents are participating in discussions about the needs of their community. Asha, in turn, is listening and learning.

THE WORK AHEAD

The coming years will focus on strengthening these relationships and progressively developing Asha's integrated programmes in healthcare, nutrition, education, community empowerment and infrastructure development. The work is only beginning, but the foundations - presence, trust and partnership - are being laid.



Dr Kiran Martin and Shri Jitender Mahajan, MLA, inaugurate Asha's Mobile Health Clinic.



Primary healthcare reaches residents through the Mobile Health Clinic.

Healthcare: A First Point of Connection

The Mobile Health Clinic has begun providing accessible primary care, free medicines, and maternal, child and chronic disease services. Specialist consultations are offered during visits and through telemedicine. Patients needing further investigation or treatment are connected with Asha's Polyclinic or referred to government hospitals.

Beyond Healthcare

Health cannot be separated from the environment in which families live. Asha has begun engaging the local MLA, councillor and government authorities on sanitation, drainage, toilets, unsafe pathways and drinking water. Early progress includes improvements to pathways, attention to drainage and sanitation, and efforts to improve access to water.

Responding to Immediate Needs

During Delhi's severe winter, Asha distributed blankets and warm clothing to vulnerable families. The team is also identifying women experiencing malnutrition and anaemia, children outside the education system, elderly people requiring support and families living in particularly vulnerable circumstances.

A Journey Just Beginning

The scale of need will require sustained engagement over many years. The coming years will focus on strengthening relationships and progressively developing Asha's integrated programmes in healthcare, nutrition, education, community empowerment and infrastructure development.



Blocked drains and unsafe pathways make everyday life difficult and threaten health.

Lal Bagh is not yet a story of transformation.

It is the beginning of one.

Because lasting change begins with trust, grows through partnership and takes root when communities know that someone is prepared to walk alongside them for the journey ahead.

PARTNERSHIPS THAT MAKE TRANSFORMATION POSSIBLE

GLOBAL FRIENDS | DISTINGUISHED VISITORS | INTERNATIONAL VOLUNTEERS | VISITING TEAMS

Across continents, Asha is surrounded by people who have chosen to become part of its mission. Friends of Asha, government and diplomatic leaders, universities, professionals, volunteers, schools and visiting teams bring resources, expertise, advocacy and opportunity - but above all, enduring friendship. Many return year after year, stand beside our students and communities, and open doors that poverty once kept closed.

Not distant supporters, but co-workers in a shared mission.



Hon. Jason Clare MP, Australian Minister for Education, with Dr Kiran Martin, Founder & Director of Asha, during his visit to Ambedkar Basti.



Hon. Jason Clare MP joins Asha students, Dr Kiran Martin and senior Australian university representatives during the delegation's visit - a meeting of leadership, education and opportunity.



Dr Kiran Martin, Founder & Director of Asha, addresses Friends of Asha USA and supporters at the Sacramento gathering.



Attorney General of Ireland Rossa Fanning, accompanied by H.E. Kevin Kelly, Ambassador of Ireland to India, meets Asha university students at Ambedkar Basti.



Peter Varghese AO, UQ Chancellor, and Professor Deborah Terry AC, UQ Vice-Chancellor, present Asha scholar Surabhi with her scholarship certificate during the UQ delegation's visit.



Friendship That Multiplies Opportunity

Across Australia, Ireland, Great Britain and the United States, Friends of Asha raise vital resources, welcome scholars, advocate for our work and connect Asha with schools, universities and professionals. Alongside them, ministers, diplomats, university leaders, doctors, corporate teams and volunteers contribute expertise and new possibilities. These relationships are powerful because they are personal and sustained: people come close, listen, return and remain invested. Together, this global Asha family helps ensure that talent born in poverty is seen, supported and given the opportunity to flourish.

Their commitment does more than sustain programmes. It widens horizons, builds confidence and tells every Asha student and family: you are not alone.

FINANCIALS

Abstract of Financials for the year ended March 31, 2026

The figures below reproduce the signed Abstract of Financials prepared for publication in Asha's Annual Report.

TOTAL FUNDS	TOTAL REVENUE	TOTAL EXPENSES	REPORTED EXCESS
INR 268,273,341	INR 140,810,920	INR 104,913,109	INR 35,897,812

SOURCES OF FUNDS

Capital Fund	339,364,715
Less: Application towards Fixed Assets	(175,924,874)
Capital Fund after application towards Fixed Assets	163,439,841
Restricted Funds	89,715,294
Staff Gratuity Fund	15,118,205
Total Funds	268,273,341

APPLICATION OF FUNDS

Current Assets	336,608
Cash & Cash Equivalents (including Restricted Fund)	269,483,844
Loans and Advances	647,961
Current Assets & Loans and Advances	270,468,413
Less: Security Deposit (Salary)	2,023,715
Less: Security Deposit (Rent)	161,000
Less: TDS Payable	10,357
Net Application of Funds	268,273,341

REVENUE EARNED

Contributions, Donations and Grants	124,937,871
Rent Received	684,250
Clinic Receipts	1,726,581
Interest & Misc. Receipts	13,462,218
Total Revenue	140,810,920

EXPENSES INCURRED

Running & Maintenance of Clinics/Centers	73,580,161
Education Support for Urban Poor	22,620,245
Asset Procurement	3,609,892
Administrative Expenses	2,578,328
Other Expenses	269,695
Change in Stock	(178,623)
Depreciation on Assets	2,433,410
Total Expenses	104,913,109

EXCESS OF REVENUE OVER EXPENSES, TRANSFERRED TO FUND(S) INR 35,897,812

For R.Mediratta & Associates
Chartered Accountants
(Rakesh Mediratta)
FCA, Proprietor
Place: New Delhi
Date: 01/09/2026

R. MEDIRATTA & ASSOCIATES CHARTERED ACCOUNTANTS NEW DELHI

For Asha Community Health and Development Society

(Treasurer)

LOOKING FORWARD

Building the future together - from within communities.



The future in motion: children leaving school in an Asha community - confident, joyful and full of possibility.

For nearly four decades, Asha has demonstrated that lasting transformation begins when people are trusted, equipped and empowered to shape their own future. What began with Dr Kiran Martin's vision has grown into a community-led movement across Delhi's slum communities, grounded in one enduring conviction: every person, regardless of where they are born, deserves the opportunity to live a healthy, fulfilling and purposeful life.

HEALTHIER COMMUNITIES

Strengthen preventive and primary care, specialist access and community-based services, with greater emphasis on early diagnosis, chronic disease, maternal and child health, mental wellbeing and healthy ageing.

WOMEN & CHILDREN

Expand nutrition, health education and regular monitoring for women, adolescent girls and young children - improving wellbeing today while changing health across generations.

EDUCATION & OPPORTUNITY

Support children from early learning to university and professional careers through mentoring, digital learning, scholarships, internships, career guidance and international university partnerships.

LEADERS FROM WITHIN

Invest in children, young people, women, Community Health Volunteers, Ambassadors and Alumni so communities grow increasingly confident, self-reliant and able to lead, advocate and serve.

INNOVATION & PARTNERSHIP

Respond to urbanisation, climate pressures, inequality, changing disease patterns and technological change through stronger partnerships with government, universities, healthcare institutions, civil society and supporters worldwide.

THE FUTURE IS SOMETHING WE BUILD TOGETHER.

Every day, we see children discovering their potential, young people entering careers once thought impossible, women leading change and families creating brighter futures. These stories remind us that the greatest resource within every community is its people. Guided by the Asha Way of Life, we will keep walking alongside them - nurturing leaders, expanding opportunity and building stronger communities for generations to come.

Together with our community leaders, partners, volunteers and supporters across the world, we believe the future is not something to wait for. It is something we build together.



Love is where transformation begins.

The Asha Way of Life

asha

Asha Community Health and Development Society

DELHI, INDIA

www.asha-india.org